



# Northland District Health Board

Combined Meeting:  
Board  
Hospital Advisory Committee  
Community & Public Health  
and  
Disability Support  
Advisory Committee

## AGENDA

**DATE:** Monday 25 January 2016

**TIME:** 9.00am

**VENUE:** Tangihua Meeting Room  
Tohora House  
Whangarei Hospital

**NORTHLAND DISTRICT HEALTH BOARD**  
*Te Poari Hauora Ā Rohe O Te Tai Tokerau*



## AGENDA

BOARD  
HAC  
CPHAC/DiSAC MEETING  
MONDAY 25 JANUARY 2016

9.00am		Karakia	
		Apologies	
		<a href="#">Register of Interests</a>	3
		<ul style="list-style-type: none"><li>• Does any member have an interest they have not previously disclosed?</li><li>• Does any member have an interest that may give rise to a conflict of interest with a matter on the agenda?</li></ul>	
		<a href="#">Attendance Registers</a>	9
9.05am	1.0	<a href="#">Next Meeting Details</a>	12
9.10am	2.0	<a href="#">Resolution to Exclude the Public</a>	13

BOARD  
HAC  
CPHAC/DiSAC MEETING – PART II

	3.0	Draft Annual Plan 2016/17	
11.00am		Closure	

## NORTHLAND DHB - BOARD MEMBERS INTERESTS REGISTER

Name	Interest	Date Updated
BAIN John	<ul style="list-style-type: none"> <li>• Councillor - Northland Regional Council</li> <li>• Chairman - Order of St John Whangarei</li> <li>• Member – St John Chapter</li> <li>• Member – St John Northern Region Trust Board</li> <li>• Board Member - Sport Northland</li> <li>• Director - Club 21 Ltd</li> <li>• Director - Noble Imports Ltd.</li> <li>• Director -Banjo Trading Co Ltd</li> <li>• Trustee – Northland Road Safety Trust</li> </ul>	14/7/14
BROWN Craig	<ul style="list-style-type: none"> <li>• Councillor - Northland Regional Council</li> <li>• Director - Serene Developments</li> <li>• Trustee - Serene Trust</li> </ul> <p>Helen Macrae Brown (Wife)</p> <ul style="list-style-type: none"> <li>• Employee - Northland DHB</li> </ul>	18/11/13
EVANS Debbie	<ul style="list-style-type: none"> <li>• CEO - Kaipara Community Health Trust (KCHT)</li> <li>• KCHT Community Representative - Kaipara Care Inc</li> <li>• Member - Community Organisational Grant Scheme (COGS) Grants Allocation Panel</li> <li>• Member - Northland Community Foundation (NCF), Tindall Foundation Grants Allocation Panel</li> <li>• Member - Rural Women</li> </ul> <p>Family Members associated with NDHB employment/programmes</p> <ul style="list-style-type: none"> <li>• Bernadette Buisman, Registered Nurse – Renal Unit</li> <li>• George McNally, Lecturer at North Tec – Nursing Department</li> </ul>	23/3/15
KITCHEN Colin	<ul style="list-style-type: none"> <li>• Councillor - Far North District Council (Te Hiku Ward)</li> <li>• Member - FNDC Community Development and Services Committee, Member - FNDC Audit and Finance Committee</li> <li>• Employee - NZ Fire Service (Volunteer Support Officer)</li> <li>• Chairman - Northland Civil Defence Emergency Management</li> <li>• Board member – Northern Rural Fire Authority</li> <li>• FNDC representative on Volunteering Northland</li> </ul> <p>Raina Kitchen (Wife)</p> <ul style="list-style-type: none"> <li>• Employee - Whakawhiti Ora Pai Community Health Service</li> </ul>	7/12/15
MACAULEY Sally	<ul style="list-style-type: none"> <li>• Councillor - Far North District Council</li> <li>• Member - FNDC Chairman Community Development &amp; Service Committee, FNDC Economic Development Committee FNDC Delegations: Tourism, Governance The Centre Trust - Director</li> <li>• Visiting Justice – Northland Regional Corrections Facility</li> <li>• Judicial and Ministerial Justice of the Peace</li> <li>• Northern Regional Representative – Benefits Review Committee (WINZ)</li> <li>• Trustee - Kerikeri International Piano Competition</li> <li>• Chairman - Bay of Islands Festival of the Arts</li> <li>• Chair - NZ Lotteries Board – Environment and Heritage</li> <li>• Chair - NZ Lotteries Board World War I Commemorations</li> <li>• Member – Make It Happen Te Hiku Community Governance Group</li> <li>• Chair – Northland Community Response Forum</li> </ul> <p>Peter Macauley (Husband)</p> <ul style="list-style-type: none"> <li>• Partner - Palmer Macauley (Lawyers, Kaikohe)</li> <li>• Member - St John, Area Chairman, Kaikohe; elected member Northern</li> </ul>	5/10/15

Name	Interest	Date Updated
	Region Trust Board; appointee Priory Chapter	
McCABE June	<ul style="list-style-type: none"> <li>• Director - Avanti Finance Limited</li> <li>• Director - Enterprise Capital</li> <li>• Director - Galatos Finance Limited</li> <li>• Director - Sustainable Prosperity (NZ) Limited</li> <li>• Director - Procure Health Ltd</li> <li>• Director - Procure Networks Ltd</li> <li>• Trustee - Procure Charitable Foundation</li> <li>• Director - Te Waka Pupuri Putea Limited (Subsidiary of Te Rarawa Runanga)</li> <li>• Member - Maori Liaison Committee - Law Commission</li> <li>• Consultant - JBWere NZ Ltd</li> <li>• Director – Te Whaingā Putea Ltd (subsidiary of Te Rarawa Runanga)</li> <li>• Member – Northland Regional Growth Study - Steering Group and Technical Advisory Group – Ministry of Business Innovation and Employment and Northland Inc</li> </ul> <p>Iwi Affiliations Ngāpuhi, Te Rarawa, Te Aupouri, Ngāti Kahu, Ngāti Kaharau</p>	8/12/14
NORMAN Tony	<ul style="list-style-type: none"> <li>• Trustee - Kerikeri International Piano Competition Trust</li> <li>• Partner - Mill Bay Haven, Mangonui (accommodation provider)</li> <li>• Director - healthAlliance</li> <li>• Director - healthAlliance (FPSC) Ltd</li> <li>• Member - DHB Shared Services Executive Committee</li> <li>• Deputy Chair – Waitemata DHB</li> </ul>	17/11/14
REID Chris	<ul style="list-style-type: none"> <li>• GP Kerikeri Medical Centre</li> <li>• Board member - Northland Faculty Royal New Zealand College of General Practitioners</li> <li>• Member – National Advisory Council Royal New Zealand College of General Practitioners</li> <li>• Trustee – Russell Medical Trust</li> <li>• Member Green Cross Health Advisory Committee</li> </ul>	20/4/15
SANDERSON, MC (Bill)	<ul style="list-style-type: none"> <li>• Director - Northland Orthopaedic Ltd</li> <li>• Shareholder - Kensington Hospital Ltd</li> <li>• Trustee - Northland Medical Museum Trust</li> </ul>	17/11/14
SHEA Sharon	<ul style="list-style-type: none"> <li>• Principal - Shea Pita Associates Ltd</li> <li>• Contract with Ministry of Business Innovation and Employment</li> <li>• Subcontract to EPS assisting MoH to streamline disability support services contracts and public health</li> <li>• Contract with Manaia PHO to deliver workforce development training</li> <li>• ADHB/WDHB – Maori Integrated contracts</li> <li>• Hauora Ngāti Hine – Develop Collective Impact Business Plan</li> <li>• Mobile Surgical services – Support organisational outcomes design</li> <li>• Children’s Action Plan Directorate – member Advisory Group looking at data</li> <li>• Safe Communities Foundation NZ – Work on pilot outcomes framework</li> <li>• Contract MoH – Kia Piki te Ora Post evaluation project</li> </ul> <p>Morris Pita (Husband)</p> <ul style="list-style-type: none"> <li>• Part owner Turuki Pharmacy Ltd, Auckland</li> <li>• Board member - Waitemata DHB</li> <li>• Board member - Auckland DHB</li> </ul> <p>Iwi Affiliations: Ngāti Ranginui, Ngāti Hine, Ngāti Hako and Ngāti Haua</p>	16/11/15

### HAC INTERESTS REGISTER

Name	Nature of Interest	Date Updated
SANDERSON Bill (Chair)	<ul style="list-style-type: none"> <li>• Director - Northland Orthopaedic Ltd</li> <li>• Shareholder - Kensington Hospital Ltd</li> <li>• Trustee - Northland Medical Museum Trust</li> </ul>	17/11/14
BAIN John	<ul style="list-style-type: none"> <li>• Councillor - Northland Regional Council</li> <li>• Chairman - Order of St John Whangarei</li> <li>• Member – St John Chapter</li> <li>• Member – St John Northern Region Trust Board</li> <li>• Board Member - Sport Northland</li> <li>• Director - Club 21 Ltd</li> <li>• Director - Noble Imports Ltd.</li> <li>• Director - Banjo Trading Co Ltd</li> <li>• Trustee – Northland Road Safety Trust</li> </ul>	14/7/14
BENNETT Win	<ul style="list-style-type: none"> <li>• Employee - University of Auckland – Academic Co-ordinator for Northland DHB site for University School of Medicine</li> <li>• Employee - Northland DHB</li> </ul>	2/2/14
JONES Libby	<ul style="list-style-type: none"> <li>• Former social worker and social work advisor for NDHB</li> <li>• Trustee - Paparua Medical Society</li> <li>• Contracted social worker - Jigsaw North Family Services</li> <li>• Lead Professional For Children’s Team Whangarei</li> <li>• Clinical Supervisor – Staff member Manaia PHO</li> <li>• Elected trustee - Otamatea High School</li> <li>• “It’s Not OK” Family Violence Campaign Champion Rodney/Otamatea</li> <li>• Trustee – Rural Support Trust Northland</li> <li>• Member – Rural Women NZ</li> </ul>	26/1/15
MACAULEY Sally	<ul style="list-style-type: none"> <li>• Councillor - Far North District Council</li> <li>• Member - FNDC Chairman Community Development &amp; Service Committee, FNDC Economic Development Committee</li> <li>• FNDC Delegations: Tourism, Governance The Centre Trust - Director</li> <li>• Visiting Justice – Northland Regional Corrections Facility</li> <li>• Judicial and Ministerial Justice of the Peace</li> <li>• Northern Regional Representative – Benefits Review Committee (WINZ)</li> <li>• Trustee - Kerikeri International Piano Competition</li> <li>• Chairman - Bay of Islands Festival of the Arts</li> <li>• Chair - NZ Lotteries Board – Environment and Heritage</li> <li>• Chair - NZ Lotteries Board World War I Commemorations</li> <li>• Member – Make It Happen Te Hiku Community Governance Group</li> <li>• Chair – Northland Community Response Forum</li> </ul> <p>Peter Macauley (Husband)</p> <ul style="list-style-type: none"> <li>• Partner - Palmer Macauley (Lawyers, Kaikohe)</li> <li>• Member - St John, Area Chairman, Kaikohe; elected member Northern Region Trust Board; appointee Priory Chapter</li> </ul>	5/10/15
NORMAN Tony	<ul style="list-style-type: none"> <li>• Trustee - Kerikeri International Piano Competition Trust</li> <li>• Partner - Mill Bay Haven, Mangonui (accommodation provider)</li> <li>• Director - healthAlliance</li> </ul>	17/11/14

Name	Nature of Interest	Date Updated
	<ul style="list-style-type: none"> <li>• Director - healthAlliance (FPSC) Ltd</li> <li>• Member - DHB Shared Services Executive Committee</li> <li>• Deputy Chair – Waitemata DHB</li> </ul>	
REID Chris	<ul style="list-style-type: none"> <li>• GP Kerikeri Medical Centre</li> <li>• Board member - Northland Faculty Royal New Zealand College of General Practitioners</li> <li>• Member – National Advisory Council Royal New Zealand College of General Practitioners</li> <li>• Trustee – Russell Medical Trust</li> <li>• Member Green Cross Health Advisory Committee</li> </ul>	20/4/15

**CPHAC/DiSAC INTERESTS REGISTER**



Name	Nature of Interest	Date Updated
MACAULEY Sally (Chair)	<ul style="list-style-type: none"> <li>• Councillor - Far North District Council</li> <li>• Member - FNDC (Chairman) Community Development &amp; Services Committee; Member FNDC Economic Development Committee FNDC Delegations: Tourism, Governance The Centre Trust - Director</li> <li>• Visiting Justice – Northland Regional Corrections Facility</li> <li>• Judicial and Ministerial Justice of the Peace</li> <li>• Northern Regional Representative – Benefits Review Committee (WINZ)</li> <li>• Trustee - Kerikeri International Piano Competition</li> <li>• Chairman - Bay of Islands Festival of the Arts</li> <li>• Chair - NZ Lotteries Board – Environment and Heritage</li> <li>• Chair - NZ Lotteries Board World War I Commemorations</li> <li>• Panel Member - Ministry Culture &amp; Heritage – WW1 Centenary</li> <li>• Member – Make It Happen Te Hiku Community Governance Group</li> <li>• Chair – Northland Community Response Forum</li> </ul> <p>Peter Macauley (husband)</p> <ul style="list-style-type: none"> <li>• Partner - Palmer Macauley (Lawyers, Kaikohe)</li> <li>• Member - St John, Area Chairman, Kaikohe; elected member Northern Region Trust Board; appointee Priory Chapter</li> </ul>	5/10/15
EVANS Debbie	<ul style="list-style-type: none"> <li>• CEO - Kaipara Community Health Trust (KCHT)</li> <li>• KCHT Community Representative Kaipara Care Inc</li> <li>• Member - Grants allocation panel for the Community Organisational Grant Scheme (COGS)</li> <li>• Member - Northland Community Foundation (NCF), Tindall Foundation Grants Allocation Panel</li> <li>• Member - Rural Women</li> </ul> <p>Family Members associated with NDHB employment/programmes</p> <ul style="list-style-type: none"> <li>• Bernadette Buisman, Registered Nurse – Renal Unit</li> <li>• George McNally, Lecturer at North Tec – Nursing Department</li> </ul>	23/3/15
BROWN Craig	<ul style="list-style-type: none"> <li>• Councillor - Northland Regional</li> <li>• Director - Serene Developments</li> <li>• Trustee - Serene Trust</li> </ul> <p>Helen Macrae Brown (wife) employee Northland DHB</p>	18/11/13
JENSEN, Peter	No interests to declare	7/12/15
KITCHEN Colin	<ul style="list-style-type: none"> <li>• Far North District Councillor (Te Hiku Ward)</li> <li>• Member FNDC Community Development and Services Committee, Member FNDC Audit and Finance Committee</li> <li>• Employee NZ Fire Service (Volunteer Support Officer)</li> <li>• Chairman Northland Civil Defence Emergency Management</li> <li>• Board member – Northern Rural Fire Authority</li> <li>• FNDC representative on Volunteering Northland</li> </ul>	7/12/15

Name	Nature of Interest	Date Updated
	Raina Kitchen (wife) employee Whakawhiti Ora Pai Community Health Service	
NORMAN Tony	<ul style="list-style-type: none"> <li>• Trustee - Kerikeri International Piano Competition Trust</li> <li>• Partner - Mill Bay Haven, Mangonui (accommodation provider)</li> <li>• Director - healthAlliance</li> <li>• Director - healthAlliance (FPSC) Ltd</li> <li>• Member - DHB Shared Services Executive Committee</li> <li>• Deputy Chair – Waitemata DHB</li> </ul>	17/11/14
SEARS Mark	<ul style="list-style-type: none"> <li>• Employee – Stand Children’s Services</li> </ul>	30/4/14
SHEA Sharon	<ul style="list-style-type: none"> <li>• Principal - Shea Pita Associates Ltd</li> <li>• Contract with Ministry of Business Innovation and Employment</li> <li>• Subcontract to EPS assisting MoH to streamline disability support services contracts and public health</li> <li>• Contract with Manaia PHO to deliver workforce development training</li> <li>• ADHB/WDHB – Maori Integrated contracts</li> <li>• Hauora Ngati Hine – Develop Collective Impact Business Plan</li> <li>• Mobile Surgical services – Support organisational outcomes design</li> <li>• Children’s Action Plan Directorate – member Advisory Group looking at data</li> <li>• Safe Communities Foundation NZ – Work on pilot outcomes framework</li> <li>• Contract MoH – Kia Piki te Ora Post evaluation project</li> </ul> <p>Iwi Affiliations: Ngati Ranginui, Ngati Hine, Ngati Hako and Ngati Haua</p> <p>Morris Pita (husband)</p> <ul style="list-style-type: none"> <li>• Part owner Turuki Pharmacy Ltd, Auckland</li> <li>• Board member - Waitemata DHB</li> <li>• Board member - Auckland DHB</li> </ul>	16/11/15
WILKINSON, Beryl	<ul style="list-style-type: none"> <li>• President, Chair - Age Concern, Whangarei</li> <li>• Ministry of Social Development Office for Senior Citizens – Ambassador Volunteer Community Co-ordinators Programme</li> <li>• Member - Health Quality &amp; Safety Commission Falls Prevention and Medication Advisory Groups</li> </ul>	13/7/15



**MEMBER ATTENDANCE - 1 JULY 2015 - 30 JUNE 2016**

BOARD	2015						2016					
	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Tony Norman (Chair)	✓	✓		✓	✓							
Sally Macauley (Deputy Chair)	☒	✓		✓	✓							
John Bain	✓	☒		✓	✓							
Craig Brown	☒	✓		✓	✓							
Debbie Evans	✓	✓		✓	✓							
Greg Gent	✓	✓										
Colin Kitchen	✓	✓		✓	☒							
June McCabe	✓	✓		☒	✓							
Chris Reid	✓	✓		✓	✓							
Bill Sanderson	✓	✓		✓	✓							
Sharon Shea	✓	✓		✓	✓							

 No meeting held  
 Member resigned

**MEMBER ATTENDANCE - 1 JULY 2015 - 30 JUNE 2016**


HAC	2015						2016					
	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Bill Sanderson (Chair)	✓	✓		✓	✓							
John Bain	✓	☒		✓	✓							
Win Bennett	✓	✓		✓	✓							
Greg Gent	✓	✓										
Libby Jones	✓	✓		✓	✓							
Sally Macauley	☒	✓		✓	✓							
Tony Norman	✓	✓		✓	☒							
Chris Reid	✓	✓		✓	✓							
Ariana Roberts	☒	✓		✓	☒							



No meeting held  
Member resigned

**MEMBER ATTENDANCE - 1 JULY 2015 - 30 JUNE 2016**

CPHAC/DiSAC	2015						2016					
	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Sally Macauley (Chair)			✓			✓						
Craig Brown			✓			☒						
Debbie Evans			✓			✓						
Peter Jensen			✓			✓						
Colin Kitchen			✓			✓						
Tony Norman			✓			✓						
Mark Sears			✓			✓						
Sharon Shea			✓			✓						
Beryl Wilkinson			✓			✓						

 No meeting held

## **1.0 NEXT MEETING DETAILS**

### **Board**

The date of the next meeting is Monday 7 March 2016, 11.00am in the Tangihua Meeting Room, Tohora House, Whangarei Hospital.

### **Hospital Advisory Committee**

The date of the next meeting is Monday 7 March 2016, 9.00am in the Tangihua Meeting Room, Tohora House, Whangarei Hospital.

### **Community & Public Health and Disability Support Advisory Committee**

The date of the next meeting is Monday 21 March 2016, 9.00am in the Waipoua Meeting Room, Tohora House, Whangarei Hospital.

## 2.0 RESOLUTION TO EXCLUDE THE PUBLIC

### Recommendation:

*“That the public be excluded from the following part of this meeting, under Schedule 4, Clause 34 of the NZ Public Health & Disability Act 2000 and in accordance with the Official Information Act 1982 as detailed in the table below;”*

Agenda item and general subject of the matter to be discussed		Reason	Reference
3.0	Draft Annual Plan 2016/2017	Negotiations. To enable the Board, Hospital Advisory Committee and Community & Public Health and Disability Support Advisory Committee to carry out, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations)	9(2)(j)

**NORTHLAND DISTRICT HEALTH BOARD**

**GLOSSARY OF ACRONYMS**

**January 2016**

<b>Acronym</b>	<b>Meaning</b>
A&D	Alcohol and Drug
A&E	Accident and Emergency Department
A&M	Accident & Medical Centre
AAU	Acute Assessment Unit ( <i>part of child health services</i> )
ACP	Advanced Care Planning
A&C	Audit & Compliance
ACA	Access Criteria for First Assessment
ACC	Accident Compensation Corporation
ADON	Assistant Director of Nursing
ADHD	Attention Deficit and Hyperactivity Disorder
ALOS	Average Length Of Stay
AMI	Acute Myocardial Infarction
AOD	Alcohol and Other Drugs
AP	Annual Plan
AR	Active Review
ARRC	Age Related Residential Care
ARC	Aged Residential Care
ASH Rates	Ambulatory Sensitive Hospitalisation Rates
ASMS	Association of Salaried Medical Specialists
BAU	Business As Usual
BOI	Bay of Islands
BSMC	"Better Sooner More Convenient"
BSC	Balanced Scorecard
BSI	Blood Stream Infections
CABG	Coronary Artery Bypass Graft
CAPD	Chronic Ambulatory Peritoneal Dialysis
CATT	Crisis Assessment Treatment Team
CBA	Cost Benefit Analysis
CCP	Contribution to Cost Pressures
CCU	Coronary Care Unit
CEA	Collective Employment Agreement
CEO	Chief Executive Officer
CFA	Crown Funding Agreement
CGB	Clinical Governance Board
CHC	Child Health Centre
CHS	Community Health Services
CIPP	Community Injury Prevention Programme
CMO	Chief Medical Officer
CME	Continuing Medical Education
COPD	Chronic Obstructive Pulmonary Disease
CPAC	Clinical Priority Assessment Criteria
CPSOG	Clinical Pharmacy Services Operational Group
CPHAC	Community and Public Health Advisory Committee
CPR	Cardio pulmonary resuscitation
CSC	Community Services Card
CSU	Central Sterilising Unit
CT	Computerised Tomography
CVD	Cardiovascular Disease
CWD	Caseweight Discharge
DAO	Duly Authorised Officer

<b>Acronym</b>	<b>Meaning</b>
DHB	District Health Board
DHBSS	District Health Board Shared Services
DIAS	Disability Information Advisory Service
DiSAC	Disability Support Advisory Committee
DN	District Nurse
DNA	Did not attend
DOA	Dead on arrival
DONM	Director of Nursing and Midwifery
DRG	Diagnostic Related Group
DSAC	Doctors for Sexual Abuse Care
DSS	Disability Support Services
EAP	Employee Assistance Programme
ECG	Electrocardiogram
ED	Emergency Department
EENT	Eyes, Ears, Nose and Throat
EEO	Equal Employment Opportunity
ELT	Executive Leadership Team
ENT	Ear Nose and Throat
EOI	Expressions of Interest
ERA	Employment Relations Act
ESS	Elective Services Statistics
ESPI	Elective Services Performance Indicators
FAQ	Frequently Asked Questions
FBT	Fringe Benefit Tax
FFT	Future Funding Track
FRS	Financial Reporting Standard
FSA	First Specialist Assessment
FST	Financial Sustainable Threshold
FTE	Full time equivalent
GETS	Government Electronic Tender Service
GDB	General Dental Benefit
GM	General Manager
GMS	General Medical Services Benefit
GSE	Government Special Education
hA	healthAlliance
HAC	Hospital Advisory Committee
HBSS	Home Based Support Services
HDC	Health and Disability Commissioner
HRT	Health Round Table
HHC	Home Health Care
HIN	Health Information Network
HNA	Health Needs Analysis
HOD	Head of Department
HOP	Health of Older People
HPO	Health Protection Officer
HPV	Human Papillomavirus
HQSC	Health Quality & Safety Commission
HWNZ	Health Workforce New Zealand
IANZ	International Accreditation New Zealand
IAT	Income and Asset Testing
ICU	Intensive Care Unit
ICT	Intensive Care Team (Mental Health)
IDF	Inter District Flows
IEA	Individual Employment Agreement
IFHC	Integrated Family Health Centre
IIA	Income in Advance

Acronym	Meaning
InterRAI	International Research and Assessment Instruments
IR	Industrial Relations
IS	Information Systems / Information Services
ISSP	Information Systems Strategic Planning
IT	Information Technology
JV	Joint Venture
KPI	Key Performance Indicator
LMC	Lead Maternity Carer
LOS	Length of stay
LTC	Long Term Conditions
MDO	Maori Development Organisations
MECA	Multi Employer Collective Agreement
MERAS	Midwifery Employee Representation & Advisory Services
MF (score)	Missing Filled (score) ( <i>dental services</i> )
MHGC	Maori Health Gains Council
MHPU	Mental Health Inpatient Unit
MI	Myocardial infarction
MIF	Monitoring and Intervention Framework
MMR	Measles-mumps-rubella
MoH	Ministry of Health
MOH	Medical Officer of Health
MOSS	Medical Officer Special Scale
MOU	Memorandum of Understanding
MPDS	Maori Provider Development Scheme
MRI	Magnetic Resonance Imaging
MRT	Medical Radiation Technologist
MSD	Ministry of Social Development
MVS	Meningococcal Vaccine Strategy
NASC	Needs Assessment and Service Co-ordination
NDHB	Northland District Health Board
NEST	Northland Emergency Services Trust
NGO	Non-Government Organisation
NHB	National Health Board
NHI	National Health Index
NHSP	Northland Health Services Plan
NHSS	National Health Supply Service
NIF	Northland Intersectoral Forum
NIR	National Immunisation Register
NRA	Northern Region Alliance (formerly NDSA Northern DHB Support Agency)
NRHP	Northern Region Health Plan
NRTH	Northern Regional Training Hub
NTA	National Travel Assistance
NZBS	New Zealand Blood Service
NZCOM	New Zealand College of Midwives
NZHS	New Zealand Health Strategy
NZHPL	New Zealand Health Partnerships Ltd
NZMC	New Zealand Medical Council
NZNO	New Zealand Nurses' Organisation
O&G	Obstetrics and Gynaecology
OIA	Official Information Act
OMG	Operational Management Group
OP	Outpatient
ORL	Otorhinolaryngology (=ENT)
OSH	Occupational Safety and Health
OT	Occupational Therapy ( <i>sometimes also Operating Theatre</i> )



<b>Acronym</b>	<b>Meaning</b>
PACU	Post Anaesthetic Care Unit
PBFF	Population Based Funding Formula
PCO	Primary Care Organisation
PDRP	Professional Development Recognition Programme
PGY	Post Graduate Year
PHO	Primary Health Organisation
PHN	Public Health Nurse
PHU	Public Health Unit
PN	Practice Nurse
POID	Planning, Outcomes, Integrated Care & District Hospitals
POPNI	Primary Options Programme Northland
PQ	Parliamentary Questions
PSA	Public Service Association
PSAAP	PHO Service Agreement Amendment Protocol
PUC	Purchase Unit Cost
QID	Quality & Improvement Directorate
RBA	Results Based Accountability
RDA	Resident Doctors' Association
RFF	Regional Funding Forum
RFP	Request for Proposal
RG	Referral Guidelines
RICF	Reducing Inequalities Contingency Funding
RMO	Resident Medical Officer
RWL	Residual Waiting List
SAT	Self Assessment Tool
SAU	Surgical Admission Unit
SBL	Surgical Booking List
SCBU	Special Care Baby Unit
SCOPE	Service Coordination – Primary Care Navigation for Older People in their Environment
SDS	School Dental Service
SHO	Senior House Officer
SIA	Service to Improve Access
SLT	Speech Language Therapy
SMO	Senior Medical Officer
SOI	Statement of Intent
SPNIA	Service Planning and New Intervention Assessment
SSSG	Shared Support Services Group
STV	Single Transferable Voting
SUDI	Sudden Unexplained Death in Infancy
TAS	Technical Advisory Services
TLA	Territorial Local Authorities
TOR	Terms of Reference
TOW	Treaty of Waitangi
TPK	Te Puni Kokiri
TPOT	The Productive Operating Theatre
TROTR	Te Runanga O Te Rarawa
WERO	Whanau End smoking Regional whanau Ora Challenge
WHO	World Health Organisation
WIIE	Whanau Integration Innovation & Engagement Fund
WOC	Whanau Ora Collective
YTD	Year-to-date

**Any additions/amendments, please contact Kathryn Leydon on 430 4100 Ext 60640, or e-mail [kathryn.leydon@northlanddhb.org.nz](mailto:kathryn.leydon@northlanddhb.org.nz)**